

SES's L.S. RAHEJA COLLEGE OF ARTS AND COMMERCE (AUTONOMOUS)



BOARD OF STUDIES: ACCOUNTANCY & FINANCE

PROGRAMME: M.COM (Banking & Finance)

SEMESTER: IV

**NOMENCLATURE OF THE COURSE: Cost & Management
Accounting in Banking & Finance**

NEP Vertical: Elective

Credit: 4

(As Per Choice Based Credit System (under NEP 2020) with effect from the Academic Year 2025-26)



Programme:	M.COM
Nomenclature of the Course	Cost & Management Accounting in Banking & Finance
Total Marks	100 marks
Semester:	III
Academic year	2025-26

Learning Objectives :

- To educate the learners about the importance of cost in business.
- To make learners use the different techniques of cost control.

Learning Outcomes :

- The students will be able to identify and analyse Cost concepts and understand managerial decision making
- The students will be able to prepare and present functional budgets at organizational level
- Learners will be able to carry out various techniques of analysis and interpretation of financial statements.
- Learners will be able to calculate the working capital requirement of business.

Unit	Course Content	Andragogy	No of Lectures
1.	<p>Marginal Costing, Absorption Costing and Management Decisions</p> <p>a) Meaning of Absorption Costing - Distinction between Absorption Costing and Marginal Costing - Problems on Breakeven Analysis - Cost Volume Profit Analysis – Breakeven Charts - Contribution Margin and Various Decision Making Problems</p> <p>b) Managerial Decisions through Cost Accounting such as Pricing Accepting Special Offer - Profit Planning - Make or Buy Decisions - Determining Key Factors - Determining Sales Mix -Determining Optimum Activity Level - Performance Evaluation - Alternative Methods of Production, Cost Reduction & Cost Control</p>	Lectures, group discussions, case studies, and interactive lectures	15 hours
2.	<p>Budgetary Control</p> <p>Budget and Budgetary Control - Zero Based Budget - Performance Budgets – Functional Budgets Leading to the Preparation of Master Budgets - Capital Expenditure Budget – Fixed and Flexible Budgets - Preparation of Different Types of Budgets</p>	Lectures, group discussions, case studies, and interactive lectures	15 hours
3.	<p>Financial Statement Analysis</p> <p>A) Introduction to Corporate Financial Statements: Understanding the Balance sheet and Revenue statements</p>	Lectures, group discussions, case studies, and	15 hours

	with the headings and sub headings, Uses of financial statements, Users of Financial Statements. B) Financial Statement Analysis: Introduction and Meaning of Financial Statement Analysis, Steps, Objective, Types of Analysis. i) Study of Balance sheet and Income statement /Revenue statements in vertical form suitable for analysis ii) Relationship between items in Balance Sheet and Revenue statement iii) Tools of analysis of Financial Statements (i) Trend analysis (ii)Comparative Statement (iii) Common Size Statement	interactive lectures	
4.	Working Capital Finance Management of Working Capital in India Estimating working capital needs Operating or working capital cycle Working Capital Financing: Trade Credit; Bank Credit; Commercial Papers; Certificate of Deposits (CDs); Financing.Maximum Permissible Banking Finance	Lectures, group discussions, case studies, and interactive lectures	15 hours

SUGGESTED READINGS

- Cost Accounting by C.S. Rayudu, Tata Mc. Grow Hill and Co. Ltd., Mumbai
- Cost Accounting by JawaharLal and Seema Srivastava, Tata Mc. Grow Hill and Co. Ltd.,Mumbai
- Cost Accounting by Ravi M. Kishore, Taxmann Ltd., New Delhi
- Principles and Practices of Cost Accounting by N.K. Prasad, Book Syndicate Pvt.Ltd.,Calcutta
- Cost Accounting Theory and Practice by B.K. Bhar, Tata Mc. Grow Hill and Co.Ltd.,Mumbai
- Cost Accounting Principles and Practice by M.N. Arora, Vikas Publishing House Pvt. Ltd.,New Delhi
- Advanced Cost and Management Accounting: Problems and Solutions by V.K. Saxena
- C.D. Vashist, S. Chand and Company (P) Ltd., New Delhi
- Cost Accounting by S.P. Jain and K.L. Narang, Kalyani Publishers, Ludhiana
- Modern Cost and Management Accounting by M. Hanif, Tata McGraw Hill Education Pvt. Ltd., New Delhi
- Srivastava R M, Essentials of Business Finance, Himalaya Publications
- Anthony R N and Reece JS. Accounting Principles ,HoomwoodIllinos , Richard D. Irvin
- Bhattacharya SK and Dearden J. - Accounting for Management. Text and Cases , New Delhi.
- Hingorani NL and ramanthan AR - Management Accounting , New Delhi
- Ravi M. Kishore , Advanced management Accounting , Taxmann , NewDelhi
- Maheshwari SN - Management and Cost Accounting , Sultan Chand , New Delhi